ANNUAL GRADE REPORT

Student: DEN BAKKER, Bobbi **ID #:** 451800988 **Date of Birth:** May 22nd, 1997	**Program:** Master of Science in Luxury Management *Brand Management*

Transcript: ☐ Temporary ☑ Final   Monaco, September 17th, 2021

Master of Science in Luxury Management - 2019/2020	Final Grade	US Letter Grade	US Credits Obtained
Fall Term - Academic Year 2019/2020			
Managerial Skills	88.00	B+	8
Marketing of Luxury Goods and Services	89.00	B+	7
Professional and Personal Development	Pass		2
Spring Term - Academic Year 2019/2020			
Professional and Personal Development	95.00	A	1
Brand Management Spec. - The Luxury Consumer	91.00	A-	6
Brand Management Spec. - The Distribution Chain	88.00	B+	6
Brand Management Spec. - The Brand Strategy	89.00	B+	8
Brand Management Spec. - Communicating with Your Customer	92.00	A-	5
Career Development	Pass		1
Summer & Fall Term - Academic Year 2020/2021			
Capstone Project	96.00	A	6
Number of Credits Obtained			**50/50**
Total of Validated Credits			**50**

Student Grade Average: 92/100

JURY DECISION: Approved to graduate
Graduated with honors on March 16th, 2021

Dr. Jean-Philippe MULLER
General Director

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GRADING SYSTEM AT THE INTERNATIONAL UNIVERSITY OF MONACO

Modules and Credits - The content of the programs at IUM is delivered in modules that include different academic subjects. Modules carry academic credits on the basis of 1 credit per 15 contact hours or equivalent.

Grades - The final grade of a module is the weighted average of the final grades of its component subjects with their respective weights. Grades are given in percentage form. To pass a module and obtain the corresponding credits, a student needs to achieve a final grade of 60 or better for the module <u>and</u> a final grade of at least 45 in each academic subject. The Academic Jury reserves the right to grant module credits on exceptional grounds on a case-by-case basis.

Percentage grade ranges correspond to letter grades as illustrated in the Grading Scale table below :

GRADING SCALE		
Quality of Work	**Percentage Range**	**Letter Grade**
Excellent	**94.45 – 100%**	**A**
	89.45 – 94.44%	**A-**
Good	**86.45 – 89.44%**	**B+**
	82.45 – 86.44%	**B**
	79.45 – 82.44%	**B-**
Acceptable	**76.45 – 79.44%**	**C+**
	72.45 – 76.44%	**C**
Pass	**69.45 – 72.44%**	**C-**
	66.45 – 69.44%	**D+**
	62.45 – 66.44%	**D**
	59.45 – 62.44%	**D-**
Poor	**44.45 – 59.44%**	**E**
Extremely poor	**< 44.45%**	**F**

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